

SECRET

(When Filled In)

REPORT OF TRAINING AT NON-CIA FACILITY  
(Forward Original and One)

25X1A

TO : Director of Training  
ATTN : Registrar/TR  
THROUGH: Training Officer

FROM : [REDACTED]  
OFFICE: Procurement Management Staff, OL  
DATE : 30 January 1974

1. FACILITY ATTENDED

Brookings Institute

2. DATES OF TRAINING

6 - 18 January 1974

3. NAME AND DESCRIPTION OF PROGRAM

Conference for Federal Management and Program Executives

4. YOUR TRAINING OBJECTIVES

Broaden my knowledge and understanding of major policymaking considerations and the interaction of Government with society.

5. EVALUATION OF PROGRAM (Include: a. Strengths and weaknesses of program. b. Identify any outstanding speakers and their specific topics or area of instructional competence.)

The program, the speakers and subjects and the facilities were absolutely TOP NOTCH. The strength of the program was the introduction of dynamic subjects of current interest and placing them in perspective in terms of Government policy and practices. Considerable controversy was raised and it provided to many a new insight and understanding of some of the things we are currently facing in society, i.e., freedom of the press; executive vs legislative vs judiciary powers; economic problems, i.e., oil and trade deficits; and the environmental problems. I consider Savile Davis' presentation on the Presidency and the press as truly outstanding and Bill Cooper's talk on the Natural Dimensions of the Environmental Crisis and Ambassador Nolte's talk on the Mid East Crisis as the highlights.

Their respective depths of knowledge and manners of presentation could only serve to stimulate one to pause and take a look at an approach or view that, in many ways, was totally different from those previously held by the listener.

I thoroughly enjoyed the Conference and recommend the Agency continue to avail itself of this type of training.

6. ATTACHED ARE

TRANSCRIPT OF GRADES

YES

NO

CERTIFICATE OF COMPLETION

YES

NO

7. I CERTIFY THAT I ATTENDED THE TRAINING PROGRAM DESCRIBED ABOVE.

OTR/FTD/MVA  
DDMWS/STO 3/8/74  
C/IITR miam

25X1A

NOTE: Upon receipt of this report, with attachments as applicable, a certification of completion will be forwarded to the Office of Personnel Management for inclusion in your official folder.

14 June 1973

MEMORANDUM FOR: Senior Training Officers  
O/DCI, DDI, DDM&S, DDO, DDS&T

SUBJECT : Brookings Educational Programs for Federal  
Executives 1973-74

1. The Agency has been invited to nominate senior career officials to participate in the Brookings Institution's educational conferences during fiscal year 1974. The attached brochures and nomination forms are for distribution to your training officers.

2. Nominees should be in grades GS-16 to GS-18 for all conferences. GS-15's will be considered on an exception basis. The Conference for Management and Program Executives to be held

3. Nominations should be prepared on the attached form and should be accompanied by an up-to-date bio profile and the most recent fitness report. On the first page of the form do not complete anything below and including the Billing Instructions section. NOTE: Applicants are asked to indicate first and second choice dates for the same program.

4. Please submit six copies of all nomination papers to me by Friday, 6 July.

  
Executive Secretary  
Training Selection Board

Atts

Distribution:

Orig - Ea Adse

1 - TR/ISS/AIR

2 - ES-TSB

SECRET

REPORT OF TRAINING AT NON-CIA FACILITY  
(Forward Original and One)

25X1A

TO : Director of Training  
ATTN : Registrar/TR  
THROUGH: Training Officer

FROM : [REDACTED] C/PAD  
OFFICE: DD/S&T/OSP  
DATE : 2 May 1972

1. FACILITY ATTENDED

The Brookings Institution  
(Williamsburg, Va.)

2. DATES OF TRAINING

9 - 21 April 1972

3. NAME AND DESCRIPTION OF PROGRAM

Conference for Federal Management and Program Executives

4. YOUR TRAINING OBJECTIVES

To take advantage of the opportunity of a fresh look at both domestic and foreign problems and issues.

5. EVALUATION OF PROGRAM (Include: a. Strengths and weaknesses of program. b. Identify any outstanding speakers and their specific topics or area of instructional competence.)

The course was extremely well handled. Of course one can't find a better location in the spring of the year for a conference -- or anything else for that matter. I considered the agenda rather complete, and the combination of formal presentations followed by discussion with the speaker and informal sessions with just members of the group well balanced. The conference Chairman, Mr. David Rhodes, maintained control without officiousness and did a fine job of coordinating the activities during the two-week period. There were seventeen speakers, and on the whole I think as well selected as one could expect. They were articulate, knowledgeable and able to respond to class questioning. Professor Robert Harris of the University of Virginia, who spoke on the Supreme Court, suffered somewhat in comparison to the others. Despite some good anecdotes, I felt his presentation lacked substance. Dave Barber of The Brookings Institution and Yale University, speaking on Presidents and the American Presidency, seemed in my opinion somewhat preoccupied with his book that is to be published shortly. On the other side of the register, I considered Mr. Barry Bosworth of The Brookings Institution and Harvard University, speaking on Economics and Public Policy, excellent; as were Mr. Allen Schick of The Brookings Institution on Issues in Urbanism, Mr. William E. Cooper of Michigan State University on the Design and Management of the Environment, Mr. Richard Nolte, Director, Institute of Current World Affairs on U. S. Policy in the Middle East, and Mr. Kenneth P. Landon of American University on National Security Policy and Southeast Asia.

I am indeed grateful for having had the opportunity to take part in this conference

6. ATTACHED ARE

TRANSCRIPT OF GRADES

YES NO

CERTIFICATE OF COMPLETION

YES NO

7. I CERTIFY THAT I ATTENDED THE TRAINING PROGRAM DESCRIBED ABOVE.

EA(Rd, Bd) C/sus + sus/mt  
C/siwa (Att, MR Lord)  
C/S. Sim DDS/sto - 11 May 72

25X1A

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SECRET

REPORT OF TRAINING AT NON-CIA FACILITY  
(Forward Original and One)

TO : Director of Training ATTN : Registrar/TR THROUGH: Training Officer	FROM : [REDACTED] OFFICE: OTR/SUS DATE : 25 April 1972	25X1A
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1. FACILITY ATTENDED <u>Brookings</u>	2. DATES OF TRAINING 9-21 April 1972
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3. NAME AND DESCRIPTION OF PROGRAM  
Conference for Federal Management and Program Executives

4. YOUR TRAINING OBJECTIVES  
Professional Development

5. EVALUATION OF PROGRAM (Include: a. Strengths and weaknesses of program. b. Identify any outstanding speakers and their specific topics or area of instructional competence.)

This was a typical, high-caliber program of the Brookings Institution. The lecture/question period format as the single technique left me a bit bored after four or five days, but the nature of the program and the skill and enthusiasm of all but a couple of speakers more than compensated. Of possible interest to Midcareer and to Senior Seminar are Mr. D. B. Hardeman, of Trinity College, who spoke on "Congress in the Seventies: Problems and Challenges", and Allen Schick, a provocative wild man now with Brookings, who dealt with "Issues in Urbanism". For an Arabist's view of "U.S. Policy in the Middle East", Richard Nolte, Director of the Institute of Current World Affairs, is hard to beat!! (Complete speaker biography list attached.)

6. ATTACHED ARE	TRANSCRIPT OF GRADES	YES	X	NO
	CERTIFICATE OF COMPLETION	YES	X	NO

7. I CERTIFY THAT I ATTENDED THE TRAINING PROGRAM DESCRIBED ABOVE.

SA/KD+BA(Rd.Bd.)  
C/Sen. [REDACTED] 11 MAY 72  
C/Sen. [REDACTED]  
Ddg/sto [REDACTED]

25X1A

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**REPORT OF TRAINING AT NON-CIA FACILITY**  
(Forward Original and One)

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<b>TO :</b> Director of Training <b>ATTN :</b> Registrar/TR <b>THROUGH:</b> Training Officer	<b>FROM :</b> [REDACTED] <b>OFFICE:</b> D-SSA/DDS <b>DATE :</b> 31 January 1972										
<b>1. FACILITY ATTENDED</b> Advanced Study Program <u>The Brookings Institution</u>	<b>2. DATES OF TRAINING</b> 3 - 14 January 1972										
<b>3. NAME AND DESCRIPTION OF PROGRAM</b> "Conference for Government Management and Program Executives" at Williamsburg, Va.											
<b>4. YOUR TRAINING OBJECTIVES</b>  											
<b>5. EVALUATION OF PROGRAM (Include: a. Strengths and weaknesses of program. b. Identify any outstanding speakers and their specific topics or area of instructional competence.)</b> <p>I found the conference to be an interesting, meaningful, and enjoyable educational experience for me personally. The overall program did not in any way prepare me for future professional endeavors. It did, however, afford me the opportunity to reflect on domestic issues, the basic theme of the conference, which I must confess I had not been doing in the past. This experience also made me realize just how parochial one can become over a 20 year period in one organization, even one as dynamic as ours. A real plus for me was the opportunity to have read the Fact Book prior to the conference. With this background information I was able to answer without hesitation most of the questions the other participants asked me about the Agency.</p> <p>I was impressed with the manner in which Mr. John A. Larson, the Brookings Conference Chairman, organized and controlled the agenda. The speakers for the most part were well prepared and handled the question/answer sessions very well. I especially enjoyed William E. Cooper, "The Natural Dimensions of the Environmental Crises"; Saville Davis, "Government, the Press, and the Public Policy"; Robert J. Harris, "Supreme Court and the American Political System"; J. Herbert Hollomon, "Science, Technology and Public Policy"; Ralph L. Powell, "China and the United States"; Gus Tyler, "American Labor Politics and Social Policy"; and the student rap session, "Panel of William and Mary Students." I was disappointed in Sterling Tucker's presentation and the least effective speakers in my judgment were: John S. Badeau, J. Woodford Howard, Jr. and Donald A. Webster. Peter Lisagor's presentation was a real bomb. In fairness to Mr. Lisagor, however, I believe that if his schedule had</p>											
<b>6. ATTACHED ARE</b>	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 70%;">TRANSCRIPT OF GRADES</td> <td style="width: 10%;"></td> <td style="width: 10%;">YES</td> <td style="width: 10%; text-align: center;"><input checked="" type="checkbox"/></td> <td style="width: 10%;">NO</td> </tr> <tr> <td>CERTIFICATE OF COMPLETION</td> <td></td> <td>YES</td> <td style="text-align: center;"><input checked="" type="checkbox"/></td> <td>NO</td> </tr> </table>	TRANSCRIPT OF GRADES		YES	<input checked="" type="checkbox"/>	NO	CERTIFICATE OF COMPLETION		YES	<input checked="" type="checkbox"/>	NO
TRANSCRIPT OF GRADES		YES	<input checked="" type="checkbox"/>	NO							
CERTIFICATE OF COMPLETION		YES	<input checked="" type="checkbox"/>	NO							
<b>7. I CERTIFY THAT I ATTENDED THE TRAINING PROGRAM DESCRIBED ABOVE.</b> DDS/STO has seen. DDS/STO & ADDS OTR/KUS/mt C/SWR & C/SR. See EAFER Rd. BD) [REDACTED]											
<b>NOTE:</b> Upon receipt of this report, with attachments as applicable, a certification of completion will be forwarded to the Office of Personnel for inclusion in your											

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5. Evaluation of Program (cont'd)

allowed more time, (he was limited to one hour) he would have fared much better than he did. Jack Anderson's column was quoting from secret documents at the time of Mr. Lisagor's appearance and this generated quite a few questions which he did not answer to the satisfaction of the participants. This caused John Larson some concern which resulted in his decision to have Saville Davis speak to us on the subject of "Government, the Press and the Public Policy." Mr. Davis' presentation was outstanding.



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CONFIDENTIAL



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## ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Report of Training at Non-CIA Facility

FROM:

SpA/D/ORD

Room 606 Ames

EXTENSION

3394

NO.

DATE

15 February 1973

TO: (Officer designation, room number, and building)

DATE

RECEIVED

FORWARDED

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

1.

EO/ORD

24 15/73

KHS

1,2&amp;3: For your information.

2.

DD/ORD

16 Feb 73

G

3.

D/ORD

W

4.

TO/ORD

5 MAR 1973

2pc

4: Copy attached for your records.

5.

DTR

Attn: Registrar/TR

Room 936 C of C Bldg.

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11.

12.

13.

14.

15.



SECRET



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INTERNAL  
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